

Waxahachie Independent School District
Waxahachie High School
2024-2025 Campus Improvement Plan



Mission Statement

Our Mission

Waxahachie ISD's is a district where innovation thrives and growth is limitless.

Vision

Our Vision

Waxahachie ISD will support and empower our community of learners for success in the 21st century.

Core Beliefs

Our Beliefs

We believe that

- meaningful engagement and relationship building are essential for student success.
 - students have unique qualities and deserve a unique education.
- parents, educators, and the community guide each student in designing and fulfilling his/ her educational vision.
 - every student deserves the opportunity to learn through success, failure and discovery.
 - change and growth occur best in a stimulating and innovative learning environment.
- students learning to voice their individual thoughts is imperative for progress in both themselves and the community.
- all students deserve to be taught by highly effective teachers who are committed to professional growth and passionate about learner success.

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Comprehensive Needs Assessment

Demographics

Demographics Summary

Waxahachie High School, located in Waxahachie, Texas, serves a diverse student body of 3,177 students from grades 9 through 12. The school draws students from all three junior high schools in the district, fostering a sense of community and continuity.

Community and Demographics:

- **Population:** Waxahachie is a growing "big country city" with a "small hometown feel," featuring a population of around 38,000 people. The town is predominantly White, with significant Hispanic/Latino and African American communities.
- **Economics:** The median household income is approximately \$54,000, and the community has a mix of socioeconomic backgrounds.
- **Education and Employment:** Many residents have at least a high school diploma, with opportunities in sectors such as healthcare, education, manufacturing, retail, and logistics.

Stakeholders:

- **Students:** Engaged through surveys and encouraged to participate in extracurricular activities, sports, CTE, and fine arts.
- **Parents/Guardians:** Involved in surveys, volunteer opportunities, and booster clubs, supporting their children and the school community.
- **Community Members:** Collaborate with the school on various programs, enhancing educational experiences.
- **School Staff:** Administrators, teachers, and staff work closely with students and the community, providing insights and support.

Special Programs:

- **Gifted/Talented, CTE, and Fine Arts:** Align well with student and community needs, promoting engagement and career readiness.
- **Diverse Enrollment:** Programs support special education, emergent bilinguals, economically disadvantaged students, and at-risk students.

Behavior Trends and Discipline Measures:

- **Discipline Referrals:** 9% placed in DAEP, 0.7% expelled, and 25.39% faced disciplinary actions.
- **Impact on Learning:** Disruptive behaviors affect classroom environments, with a call for increased parental and community accountability.

Student Mobility and Dropout Rates:

- **Mobility Rate:** 17.17%, with systems like PLCs and district common assessments in place to address learning continuity.
- **Dropout Rate:** 1% (21 students), with a focus on support for at-risk students through programs and family involvement.

Employee Retention Rates:

- **Retention Rate:** 77.72%, with strategies in place to manage mobility and support professional development.

Classroom Demographics:

- **Class Size and Ratios:** Average class size of 28 students, with similar ratios for teachers and support staff.

Attendance/Tardy and Truancy:

- **Attendance Rate:** 92.6%, with tardiness and truancy issues being addressed through disciplinary measures and support programs.

Student Diversity:

- **Gender:** 52.03% male, 47.97% female.
- **Race/Ethnicity:** Diverse with Hispanic-Latino, Black, African American, White, Asian, and multi-racial students.
- **Special Populations:** Economically disadvantaged (50.42%), English learners (16.4%), special education (13.35%), homeless (1.48%), and gifted students (10.10%).

Community Interactions:

- **Engagement with Employers and Higher Education:** Partnerships with local businesses, universities, and colleges, such as Navarro College and SAGU, provide mentorship, internships, and educational resources.
- **Community Support:** Active involvement from local organizations and professionals enhances student learning and supports school initiatives.

Waxahachie High School embraces a collaborative approach, involving various stakeholders to create a supportive and inclusive educational environment, ensuring that diverse perspectives are considered in efforts to enhance programs and services.

Demographics Strengths

Waxahachie High School stands out for its positive demographic qualities. Situated in a suburban area, it caters to students from grades 9 to 12, fostering a diverse community with a mix of cultural backgrounds, races, and economic statuses. This rich diversity contributes to a vibrant and inclusive learning environment, preparing students to thrive in an interconnected world. Specific details of demographics at Waxahachie High School are listed below.

Waxahachie High School students includes the following special populations: English Language Learners (ELL) 6.5%, Gifted and Talented (GT) 7.1%, Special Education 12.6%, and Career and Technology 79.2%. Additionally, WHS has an economically disadvantaged student population of 41.9% and an at-risk population of 51.9%.

Attendance rates have improved from 92.6% in 2021-22 to 93.51% in 2022-23. Waxahachie High School's four-year longitudinal graduation rate is 95.2% indicating an increase in rates from previous years.

A total of 47.2% of students at Waxahachie High School participate in various advanced courses and academic opportunities including dual credit courses, Advanced Placement, and Pre-Advanced Placement courses. 368 of 607 students (60.6%) of WHS graduates were College, Career, and Military Readiness complete.

Teacher to student ratios at Waxahachie High School consist of 28 to 1 with the average class size of 28. The average tenure of a WHS teacher is ___ years of experience and ___ years of experience with the district. The ethnicity of teachers at Waxahachie High School is 9.2% African American, 5.4% Hispanic, 83.5% White, and 1.8% Asian.

Interacting with peers from different races, ethnicities, and economic backgrounds promotes open-mindedness, empathy, and global awareness which also benefits the local and school community of WHS. This exposure prepares students for the multicultural world they will navigate, encourages critical thinking, and equips them with skills to collaborate effectively in diverse teams and allow them to navigate successfully to their post-secondary aspirations. The demographic diversity of WHS fosters a community of students who value differences.

Problem Statements Identifying Demographics Needs

Problem Statement 1: There is a lack of ESL certified teachers at WHS. **Root Cause:** There is a limited time to prepare for tests, certification has not been mandated by the district, and there are a lack of incentives for ESL certification.

Problem Statement 2 (Prioritized): At-risk students struggle more with discipline, academics, and behavior at WHS. **Root Cause:** At-risk students typically have difficulties outside of the school day that adversely impact their success on campus, both academically and behaviorally.

Problem Statement 3 (Prioritized): Every student at WHS is not CCMR (Career, College, Military Readiness) complete upon graduation. **Root Cause:** State requirements changed for CCMR completion. WHS did not have a visible or well-accessible college and career center. Students struggle meeting the requirements of TSI-A or receive certifications in CTE courses.

Problem Statement 4: Students at WHS often do not have supports at home to help them achieve success academically. **Root Cause:** WHS is a Title 1 school with many families that are economically disadvantaged. There are also a large percentage of families that work during hours that students are home, or that cannot assist with academic assignments their student's bring home. Students at WHS are often tasked with helping to provide financially for their family, or support in other ways, including childcare.

Problem Statement 5: There is a lack of diversity of WHS staff that reflects the diversity of the student population. **Root Cause:** While there are many applicants applying for jobs, many of those applicants are not certified in the areas of need. This hinders the hiring efforts especially when a high-need position is vacant.

Student Learning

Student Learning Summary

Waxahachie High School prides itself on fostering a dynamic educational environment where every student experiences consistent academic growth across all core subjects. Through dedicated teaching methodologies and personalized attention, the school ensures that each student progresses in their academic journey year after year. By tailoring instruction to individual needs, strengths, and areas of improvement, Waxahachie High School empowers students to conquer challenges and continually advance their academic skills. This commitment to student growth not only yields impressive academic results but also cultivates a sense of confidence and achievement among students.

The school's emphasis on holistic education goes beyond just academics. Through a comprehensive approach that includes extracurricular activities, mentorship programs, and collaborative projects, Waxahachie High School nurtures students' well-rounded development. This holistic growth prepares students not only for success within the school's walls but also equips them with the tools and mindset to thrive in higher education and beyond. In essence, Waxahachie High School's dedication to fostering consistent academic growth in every student underscores its commitment to producing confident, capable, and accomplished individuals prepared to excel in a rapidly evolving world.

Waxahachie High School's approach to curriculum, instruction, and assessment is characterized by innovation, collaboration, and student choice, fostering a dynamic and engaging learning environment that promotes holistic student development.

1. Innovative Curriculum Design:

- The school leverages innovative teaching methods and technology to enhance the curriculum, making learning relevant and engaging for students.
- Blending traditional subjects with interdisciplinary projects and real-world applications encourages critical thinking and creativity.
- Incorporating emerging topics and skills, such as digital literacy and problem-solving, ensures students are well-prepared for the future.

2. Collaborative Teaching Practices:

- Collaborative planning among teachers within and across content areas encourages the integration of diverse perspectives and approaches.
- Joint projects and team-teaching initiatives foster a cohesive learning experience, enabling students to make connections across subjects.
- Regular sharing of best practices and lesson ideas enhances instructional quality and innovation school-wide.

3. Empowering Student Choice:

- Providing students with a degree of autonomy over their learning path enables them to pursue areas of interest and aligns with their individual learning styles.
- Offering elective courses and flexible project options lets students explore diverse subjects, fostering a sense of ownership in their education.
- Student involvement in designing projects and setting learning goals enhances motivation and promotes a deeper understanding of content.

4. Varied Assessment Strategies:

- Moving beyond traditional exams, the school employs diverse assessment methods, such as project-based assessments, portfolios, and presentations.
- Formative assessments are integrated into the learning process to provide timely feedback and guide instructional adjustments.

- Assessment criteria consider not only academic achievement but also critical thinking, problem-solving, and collaboration skills.

By combining innovation, collaboration, and student choice, Waxahachie High School cultivates an educational experience that goes beyond the conventional. This approach empowers students to become active participants in their learning journey, equipping them with the skills and mindset needed to thrive in a rapidly evolving world.

Student Learning Strengths

Waxahachie High School works to ensure every student experiences consistent academic growth across all four core subjects each year. Waxahachie High School's approach to curriculum and instruction is developed through strong Professional Learning Communities in the content areas (PLCs). Combined with a large offering of extra-curricular activities, a newly implemented mentorship programs, and other collaborative projects, Waxahachie High School is proud to offer all students a well-rounded education and High School experience. Our students achieve high levels in a variety of ways at Waxahachie High School through academics, sports, arts, and clubs.

70% of students at Waxahachie High School are involved in extra-curricular, co-curricular, or other activities in addition to their academic ventures.

There are 40 different interest-related activity clubs offered to students on the Waxahachie High School campus.

A total of 47.2% of students at Waxahachie High School participate in various advanced courses and academic opportunities including dual credit courses, Advanced Placement, and Pre-Advanced Placement courses.

368 of 607 students (60.6%) of WHS graduates were College, Career, and Military Readiness complete.

WHS offers 18 career pathways and 28 certifications in our Career and Technology Education center.

In 2022-23, 273 total student certifications were awarded, of those, 125 were graduating seniors.

Teacher to student ratios at Waxahachie High School consist of 16.8 to 1 with the average class size of 23.

Problem Statements Identifying Student Learning Needs

Problem Statement 1 (Prioritized): Every student at WHS is not CCMR (Career, College, Military Readiness) complete upon graduation. **Root Cause:** State requirements changed for CCMR completion. WHS did not have a visible or well-accessible college and career center. Students struggle meeting the requirements of TSI-A or receive certifications in CTE courses.

Problem Statement 2: Students at WHS often do not have supports at home to help them achieve success academically. **Root Cause:** WHS is a Title 1 school with many families that are economically disadvantaged. There are also a large percentage of families that work during hours that students are home, or that cannot assist with academic assignments their student's bring home. Students at WHS are often tasked with helping to provide financially for their family, or support in other ways, including childcare.

Problem Statement 3 (Prioritized): At-risk students struggle more with discipline, academics, and behavior at WHS. **Root Cause:** At-risk students typically have difficulties outside of the school day that adversely impact their success on campus, both academically and behaviorally.

Problem Statement 4 (Prioritized): Every student at WHS is not showing academic growth in all four core content areas every year. **Root Cause:** Limitations have been placed on numerous students based upon unmeasurable data and previous performance on State and local assessments. Academic growth of every student, every year, in every core class has not been properly prioritized by all instructional staff in the past.

Problem Statement 5 (Prioritized): Student Academic Support and Data Utilization **Root Cause:** Our existing academic support systems and data utilization processes require improvement to effectively address the needs of struggling students and to ensure that instructional time is maximized. Although there are measures such as APEX for credit recovery and various tutoring programs, there is a need for a more cohesive and data-driven approach to track progress and tailor interventions to indi

Problem Statement 6: Student achievement and growth is stagnant in the areas of English and Mathematics. **Root Cause:** Lack of a streamlined curriculum and utilized High Quality Instructional Material (HQIM) throughout the campus. Oversight from administration due to other demands and a more thorough intentional intervention system has not been at the level that is needed to see great improvement.

School Processes & Programs

School Processes & Programs Summary

Processes and programs of Waxahachie High School allow for the retaining and retention of high-quality staff, appropriate use of facilities, and well-monitored and appropriate use of funds.

The plan for enhancing staff quality, recruitment, and retention at Waxahachie High School is rooted in creating an environment that fosters continuous growth, collaboration, and job satisfaction. A key component of this strategy is the implementation of Professional Learning Communities (PLCs), which will serve as a driving force behind increasing teacher satisfaction and overall staff excellence.

1. **Recruitment:**

- Develop a comprehensive recruitment strategy that highlights the school's commitment to professional development, collaborative culture, and student-centered approach.
- Establish partnerships with local universities and colleges to attract aspiring educators interested in joining a thriving learning community.
- Offer competitive compensation packages, signing bonuses, and incentives to attract high-quality teachers to the school.

2. **Retention:**

- Implement a mentorship program that pairs experienced educators with new hires, providing guidance and support during the transition.
- Provide ongoing opportunities for professional development, including workshops, seminars, and certifications, to help teachers continuously improve their skills.
- Foster a positive and inclusive school culture that recognizes and celebrates the contributions of staff members, enhancing their sense of belonging and value.

3. **Professional Learning Communities (PLCs):**

- Establish PLCs within subject departments to encourage regular collaboration, idea sharing, and best practice discussions among teachers.
- Allocate dedicated time for PLC meetings, where educators can analyze student performance data, discuss teaching strategies, and address challenges collectively.
- Recognize and reward PLC-driven initiatives that lead to improved student outcomes and innovative teaching methods, further boosting teacher satisfaction.

4. **Feedback Mechanism:**

- Develop a system for regular feedback collection from teachers to gauge their needs, concerns, and suggestions for improvement.
- Use the feedback to tailor professional development opportunities, address issues, and make informed decisions that enhance staff morale.

5. **Career Advancement Opportunities:**

- Create pathways for teachers to take on leadership roles, such as department heads, curriculum coordinators, or mentor teachers, providing them with opportunities for growth and increased responsibility.
- Establish a transparent promotion process that recognizes and rewards educators for their dedication and contributions.

By implementing these strategies, Waxahachie High School can create an environment that attracts, retains, and empowers high-quality educators. The focus on Professional Learning Communities will not only enhance collaboration and teaching effectiveness but also contribute to elevated teacher satisfaction and overall school success.

Waxahachie High School also demonstrates a remarkable commitment to the effective use of its facilities and financial resources, ensuring an optimal learning environment for students. The school's astute management of its facilities is evident in its ability to create versatile spaces that cater to a wide range of educational needs. By repurposing areas and utilizing multi-purpose rooms, the school maximizes the utility of its physical spaces, promoting collaborative learning, extracurricular activities, and community engagement.

Financial resources at Waxahachie High School are thoughtfully allocated to prioritize student growth and success. The school maintains a transparent budgeting process that involves stakeholders, ensuring that funds are directed towards initiatives that enhance both academic and non-academic experiences. Investments in technology, modern teaching tools, and infrastructure upgrades reflect the school's dedication to equipping students with the tools they need to excel in a dynamic and tech-driven world.

Furthermore, the school's prudent financial management extends beyond day-to-day operations. It strategically plans for future needs, establishing reserve funds that serve as a safety net during unforeseen circumstances or for planned expansions. This proactive approach showcases the school's commitment to sustaining a high-quality educational experience for its students while maintaining a strong financial foundation. In essence, the effective use of facilities and financial resources at Waxahachie High School underscores its mission to provide a comprehensive, forward-looking education that prepares students for success in all aspects of their lives.

School Processes & Programs Strengths

Statement on Processes and Program Strengths at Waxahachie High School

Waxahachie High School excels in several key areas that ensure a robust educational environment and support student success.

Recruitment and Hiring

We utilize various platforms such as the Waxahachie ISD website, social media, LinkedIn, Monsters, and Indeed to recruit high-quality educators. Roles and responsibilities are clearly defined, ensuring educators are well-matched to classroom and subject needs based on their certifications and expertise.

Professional Development

Teachers have access to ongoing professional learning opportunities, including after-school training through TLI, choice-based learning via iNation, and support for ESL certification through Region 10.

Support Systems

New teachers are paired with content-specific mentors and attend monthly New Teacher Academy sessions. Struggling teachers receive targeted professional development and, if necessary, a detailed Teacher in Need Support process.

Evaluation and Improvement

Teacher evaluations consider both summative and formative student data, particularly for those in the TIA process. Continuous improvement is a focus, with stakeholders involved in developing focused improvement plans and supporting low-performing students through remediation and after-school tutoring.

Student Support and Opportunities

Students, especially those at risk, are provided with enrichment and acceleration opportunities through programs like APEX, College Board resources, and Project-Based Learning. We coordinate academic and CTE content with college and career counseling to offer a well-rounded educational experience.

Lesson Planning and Instructional Time

Lesson planning is data-driven, guided by highly effective instructional materials (HQMI). We maximize instructional time with protocols like a no cell phone policy and restricted restroom breaks.

Equity and Transitions

We ensure equity of service for all students, allowing them to choose schedules and classes based on their needs. Support systems are in place to assist students transitioning between grade levels and campuses, from Pre-K to post-secondary education.

Classroom Management and Safety

Classroom management and disciplinary procedures are clear, focusing on reducing referrals through proactive steps and parent involvement. Safety is a priority, with monthly drills, active shooter demonstrations, and tools like TIP411 and Blocks-i to address concerns.

In conclusion, Waxahachie High School's strengths in recruitment, professional development, support systems, and student opportunities align with our vision, mission, and goals, creating a supportive and effective educational environment.

Problem Statements Identifying School Processes & Programs Needs

Problem Statement 1 (Prioritized): Recruitment and Professional Development **Root Cause:** Despite a robust recruitment process, there is a need for a more comprehensive and ongoing professional development program that aligns with our instructional goals and supports continuous improvement for all educators, particularly new and struggling teachers. The existing professional learning opportunities, such as TLI after-school training and iNation selections, need to be expanded and better

Problem Statement 2 (Prioritized): Student Academic Support and Data Utilization **Root Cause:** Our existing academic support systems and data utilization processes require improvement to effectively address the needs of struggling students and to ensure that instructional time is maximized. Although there are measures such as APEX for credit recovery and various tutoring programs, there is a need for a more cohesive and data-driven approach to track progress and tailor interventions to indi

Problem Statement 3: School Culture and Safety **Root Cause:** There is a need for a more systematic approach to fostering a positive school culture and ensuring safety for all students and staff. This includes enhancing communication and involvement of all stakeholders, consistently enforcing disciplinary procedures, and systematically collecting and analyzing data on bullying, drug use, violence, and other safety concerns. Furthermore, ensuring that these e

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Problem Statement 5 (Prioritized): Staff are unaware of the organization and communication of events, important information, how to report issues, and campus/district initiatives. **Root Cause:** Lack of set procedures communicated to staff.

Perceptions

Perceptions Summary

Based on Student and Parent Survey results, Waxahachie High School boasts a notably positive school culture and climate that greatly contributes to the overall educational experience of its students. This thriving environment is characterized by a sense of inclusivity, where students from diverse cultural, racial, and economic backgrounds come together to create a positive community. The school's commitment to fostering a welcoming atmosphere is evident in its emphasis on tolerance, empathy, and open communication. Students are encouraged to express themselves freely, leading to a rich exchange of ideas and perspectives that enriches the learning process.

The school's administration and teachers play a pivotal role in shaping this positive culture by promoting collaboration, cooperation, and mutual support among students. This nurturing environment extends beyond academics, encompassing extracurricular activities, clubs, and sports, where students find avenues to explore their passions and talents. The holistic approach to education at Waxahachie High School not only prepares students for academic success but also equips them with the interpersonal skills and cultural competence necessary to excel in an interconnected world. The school's commitment to a positive school culture and climate creates a foundation for lifelong learning, personal growth, and a strong sense of belonging among its diverse student body.

Increasing community and parent engagement at Waxahachie High School is of paramount importance for fostering a thriving educational environment and supporting students' holistic growth. Active involvement of parents and the broader community plays a pivotal role in creating a supportive ecosystem that enhances the overall quality of education.

Firstly, strong community and parent engagement enhances student success by creating a seamless partnership between the school, families, and the community. When parents are engaged in their child's education, they become valuable collaborators in the learning process, reinforcing classroom lessons and providing additional support at home. This synergy between school and home contributes to improved student attendance, higher academic achievement, and better overall well-being.

Secondly, community and parent engagement positively impact the school's culture and climate. By involving parents and community members in school activities, events, and decision-making processes, a sense of shared ownership is cultivated. This collaborative spirit not only creates a welcoming atmosphere but also builds trust and open lines of communication between all stakeholders. It leads to a more inclusive environment where diverse perspectives are valued, fostering a sense of belonging for students and encouraging their active participation in their own education.

Furthermore, community and parent engagement enriches the learning experience beyond the classroom. The involvement of community members, including local businesses and organizations, exposes students to real-world applications of their learning and widens their understanding of various fields. Moreover, it empowers students to make connections between their education and future career possibilities. Overall, increased engagement from parents and the community amplifies the positive impact of education, creating a holistic, supportive, and collaborative ecosystem that nurtures student success.

Perceptions Strengths

Learning Environment

Perceptions of the learning environment vary. Honors and upper-level students generally have a positive view, while regular class students, particularly those from lower socioeconomic backgrounds, feel less supported. Parents want more engaging classroom experiences rather than worksheets.

Safety and Belonging

Staff and students feel safe but are dissatisfied with the DIR-S app for safety. Extracurricular activities create a strong sense of belonging. Recent efforts to recognize staff and maintain regular check-ins have been well-received.

Teacher Satisfaction and Turnover

Most teachers enjoy working at the school, though some are nearing retirement. Competitive salaries and a four-day workweek elsewhere contribute to turnover. Teachers feel supported but desire more collaborative planning time and less professional development.

Mentoring and Development

The mentoring process for new and struggling teachers needs improvement. More targeted training is necessary to help young teachers with content delivery and classroom management.

Student Engagement and Attendance

Student engagement varies, with a preference for interactive classes over lectures. Attendance has improved with a structured Saturday School program, but disparities remain among different student subgroups.

Dropout Rates and Support

The dropout rate is low at 1%, with higher rates among Hispanic and African American students. Alternative pathways and support systems like night tutoring and counseling programs are in place, but more support is needed for lower socioeconomic students.

Community and Parent Involvement

The school enjoys strong community support, especially for extracurricular activities. Efforts are being made to better involve lower socioeconomic and bilingual parents in school activities and meetings.

Communication and Conflict Resolution

Communication through Parent Square, Skyward, and social media is effective, though some parents feel overwhelmed. Conflict resolution strategies are in place to address student issues.

Vision and Inclusivity

The district effectively communicates its mission and values. Providing better support for non-English speaking families and improving teacher mentoring are areas for improvement.

Conclusion

Our high school has a strong community focus with many opportunities for student involvement and achievement. While there are areas needing attention, particularly in supporting diverse student groups and improving teacher mentoring, the overall environment is positive. Continuous efforts to engage stakeholders, recognize staff, and maintain effective

communication will further strengthen the school.

Problem Statements Identifying Perceptions Needs

Problem Statement 1 (Prioritized): Student Academic Support and Data Utilization **Root Cause:** Our existing academic support systems and data utilization processes require improvement to effectively address the needs of struggling students and to ensure that instructional time is maximized. Although there are measures such as APEX for credit recovery and various tutoring programs, there is a need for a more cohesive and data-driven approach to track progress and tailor interventions to indi

Problem Statement 2: There is a need for a more systematic approach to fostering a positive school culture and ensuring safety for all students and staff. This includes enhancing communication and involvement of all stakeholders, consistently enforcing disciplinary procedures, and systematically collecting and analyzing data on bullying, drug use, violence, and other safety concerns to enhance the learning experience.

Problem Statement 3: There is a lack of diversity of WHS staff that reflects the diversity of the student population. **Root Cause:** While there are many applicants applying for jobs, many of those applicants are not certified in the areas of need. This hinders the hiring efforts especially when a high-need position is vacant.

Priority Problem Statements

Problem Statement 1: Every student at WHS is not CCMR (Career, College, Military Readiness) complete upon graduation.

Root Cause 1: State requirements changed for CCMR completion. WHS did not have a visible or well-accessible college and career center. Students struggle meeting the requirements of TSI-A or receive certifications in CTE courses.

Problem Statement 1 Areas: Demographics - Student Learning

Problem Statement 2: Every student at WHS is not showing academic growth in all four core content areas every year.

Root Cause 2: Limitations have been placed on numerous students based upon unmeasurable data and previous performance on State and local assessments. Academic growth of every student, every year, in every core class has not been properly prioritized by all instructional staff in the past.

Problem Statement 2 Areas: Student Learning

Problem Statement 3: Student Academic Support and Data Utilization

Root Cause 3: Our existing academic support systems and data utilization processes require improvement to effectively address the needs of struggling students and to ensure that instructional time is maximized. Although there are measures such as APEX for credit recovery and various tutoring programs, there is a need for a more cohesive and data-driven approach to track progress and tailor interventions to individuals.

Problem Statement 3 Areas: Student Learning - School Processes & Programs - Perceptions

Problem Statement 4: Recruitment and Professional Development

Root Cause 4: Despite a robust recruitment process, there is a need for a more comprehensive and ongoing professional development program that aligns with our instructional goals and supports continuous improvement for all educators, particularly new and struggling teachers. The existing professional learning opportunities, such as TLI after-school training and iNation selections, need to be expanded and better.

Problem Statement 4 Areas: Staff Quality, Recruitment, and Retention - School Processes & Programs

Problem Statement 5: At-risk students struggle more with discipline, academics, and behavior at WHS.

Root Cause 5: At-risk students typically have difficulties outside of the school day that adversely impact their success on campus, both academically and behaviorally.

Problem Statement 5 Areas: Demographics - Student Learning

Problem Statement 6: Staff are unaware of the organization and communication of events, important information, how to report issues, and campus/district initiatives.

Root Cause 6: Lack of set procedures communicated to staff.

Problem Statement 6 Areas: School Culture and Climate - School Context and Organization - School Processes & Programs

Comprehensive Needs Assessment Data Documentation

The following data were used to verify the comprehensive needs assessment analysis:

Improvement Planning Data

- District goals
- Campus goals
- HB3 CCMR goals
- Performance Objectives with summative review (prior year)
- Campus/District improvement plans (current and prior years)
- Planning and decision making committee(s) meeting data
- State and federal planning requirements

Accountability Data

- Texas Academic Performance Report (TAPR) data
- Student Achievement Domain
- Closing the Gaps Domain
- Accountability Distinction Designations
- Federal Report Card and accountability data

Student Data: Assessments

- State and federally required assessment information
- STAAR current and longitudinal results, including all versions
- STAAR End-of-Course current and longitudinal results, including all versions
- STAAR released test questions
- Texas English Language Proficiency Assessment System (TELPAS) and TELPAS Alternate results
- Postsecondary college, career or military-ready graduates including enlisting in U. S. armed services, earning an industry based certification, earning an associate degree, graduating with completed IEP and workforce readiness
- Advanced Placement (AP) and/or International Baccalaureate (IB) assessment data
- Career and Technical Education (CTE) Programs of Study data including completer, concentrator, explorer, participant, and non-participant information
- SAT and/or ACT assessment data
- PSAT
- Student failure and/or retention rates
- Local benchmark or common assessments data
- Observation Survey results
- State-developed online interim assessments
- Grades that measure student performance based on the TEKS

Student Data: Student Groups

- Race and ethnicity data, including number of students, academic achievement, discipline, attendance, and rates of progress between groups
- Special programs data, including number of students, academic achievement, discipline, attendance, and rates of progress for each student group
- Economically disadvantaged / Non-economically disadvantaged performance and participation data

- Male / Female performance, progress, and participation data
- Special education/non-special education population including discipline, progress and participation data
- Migrant/non-migrant population including performance, progress, discipline, attendance and mobility data
- At-risk/non-at-risk population including performance, progress, discipline, attendance, and mobility data
- Emergent Bilingual (EB) /non-EB data, including academic achievement, progress, support and accommodation needs, race, ethnicity, gender etc.
- Career and Technical Education (CTE) Programs of Study data including completer, concentrator, explorer, participant, and non-participant achievements by race, ethnicity, gender, etc.
- Section 504 data
- Homeless data
- Gifted and talented data
- Dyslexia data
- Response to Intervention (RtI) student achievement data
- Dual-credit and/or college prep course completion data
- Pregnancy and related services data

Student Data: Behavior and Other Indicators

- Completion rates and/or graduation rates data
- Annual dropout rate data
- Attendance data
- Mobility rate, including longitudinal data
- Discipline records
- Violence and/or violence prevention records
- Tobacco, alcohol, and other drug-use data
- Student surveys and/or other feedback
- Class size averages by grade and subject
- School safety data
- Enrollment trends

Employee Data

- Professional learning communities (PLC) data
- Staff surveys and/or other feedback
- Teacher/Student Ratio
- State certified and high quality staff data
- Campus leadership data
- Campus department and/or faculty meeting discussions and data
- Professional development needs assessment data
- Evaluation(s) of professional development implementation and impact
- T-TESS data
- T-P ESS data

Parent/Community Data

- Parent surveys and/or other feedback
- Parent engagement rate
- Community surveys and/or other feedback

Support Systems and Other Data





- Organizational structure data
- Processes and procedures for teaching and learning, including program implementation
- Communications data
- Capacity and resources data
- Budgets/entitlements and expenditures data
- Study of best practices
- Action research results
- Other additional data

Priorities

Priority 1: Student Growth

Performance Objective 1: Every student grows academically every year in English Language Arts, Reading, Math, Science, and Social Studies.

Evaluation Data Sources: State and local assessment data, including, MAP, DRA, STAAR/EOC, state provided Interim assessments, collaboratively developed progress measures, teacher developed common formative assessments, TX KEA, Circle (pre-K), DRA/EDL, TELPAS and TRS Performance Assessments

Strategy 1 Details	Reviews			
<p>Strategy 1: Implementation of three MAP assessments per year.</p> <p>Strategy's Expected Result/Impact: Allow teachers real data to mark beginning, mid, and final results to show improvement.</p> <p>Staff Responsible for Monitoring: Campus Administration</p> <p>Title I: 2.4</p> <p>Problem Statements: Student Learning 4</p>	Formative			Summative
	Oct	Dec	Feb	Apr
Strategy 2 Details	Reviews			
<p>Strategy 2: Students needing math intervention or who are identified At-risk will be served by an interventionist during intervention sessions to address learning deficits.</p> <p>Strategy's Expected Result/Impact: Increased Student Achievement</p> <p>Staff Responsible for Monitoring: Campus Admin.</p> <p>Title I: 2.6</p> <p>Funding Sources: Math Interventionist - Title I (211) - \$43,455</p>	Formative			Summative
	Oct	Dec	Feb	Apr
<div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;">  No Progress </div> <div style="text-align: center;">  Accomplished </div> <div style="text-align: center;">  Continue/Modify </div> <div style="text-align: center;">  Discontinue </div> </div>				

Performance Objective 1 Problem Statements:





Student Learning

Problem Statement 4: Every student at WHS is not showing academic growth in all four core content areas every year. **Root Cause:** Limitations have been placed on numerous students based upon unmeasurable data and previous performance on State and local assessments. Academic growth of every student, every year, in every core class has not been properly prioritized by all instructional staff in the past.

Priority 1: Student Growth

Performance Objective 2: Every student understands the expected standards of behavior in the district and feels that their safety and well-being are a priority of the district.

Evaluation Data Sources: Student surveys, discipline data, tardy initiative data.

Strategy 1 Details	Reviews			
<p>Strategy 1: Implementation of WHS C.A.R.E.S - Program that emphasizes respect, empathy, and understanding. (Branding of this program will change with input from student body.)</p> <p>Strategy's Expected Result/Impact: Allow faculty and students training on Empathy, respect, and understanding with their peers.</p> <p>Staff Responsible for Monitoring: Principal, Asst. Principals, Counselors</p> <p>Title I: 2.4, 2.6</p> <p>Problem Statements: Demographics 2 - Student Learning 3</p>	Formative			Summative
	Oct	Dec	Feb	Apr
Strategy 2 Details	Reviews			
<p>Strategy 2: Mentor's Care mentoring program will be implemented to benefit at-risk students who are experiencing social and emotional barriers.</p> <p>Strategy's Expected Result/Impact: Students will be equipped to reach their full potential with no emotional barriers.</p> <p>Staff Responsible for Monitoring: Campus Administration and Counselors</p> <p>Title I: 2.6</p> <p>Problem Statements: Demographics 2 - Student Learning 3</p> <p>Funding Sources: Mentor's Care - Title I (211) - \$50,000</p>	Formative			Summative
	Oct	Dec	Feb	Apr
<div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;">  No Progress </div> <div style="text-align: center;">  Accomplished </div> <div style="text-align: center;">  Continue/Modify </div> <div style="text-align: center;">  Discontinue </div> </div>				

Performance Objective 2 Problem Statements:

Demographics

Problem Statement 2: At-risk students struggle more with discipline, academics, and behavior at WHS. **Root Cause:** At-risk students typically have difficulties outside of the school day that adversely impact their success on campus, both academically and behaviorally.





Student Learning

Problem Statement 3: At-risk students struggle more with discipline, academics, and behavior at WHS. **Root Cause:** At-risk students typically have difficulties outside of the school day that adversely impact their success on campus, both academically and behaviorally.

Priority 1: Student Growth

Performance Objective 3: Every graduate is college, career, or military ready, and CCMR numbers increase year over year.

Evaluation Data Sources: Monthly CCMR data team meetings.

Strategy 1 Details	Reviews			
<p>Strategy 1: Implementation of Eduthings to track CCMR and 4-year graduations, use of College Bridge and TSI testing. Increase number of students enrolling in AP courses and taking SAT/ACT.</p> <p>Strategy's Expected Result/Impact: Better documentation of progress and growth within the CCMR and within the 4-year plans.</p> <p>Staff Responsible for Monitoring: Principal, Asst. Principals, College and Career Coordinators</p> <p>Title I: 2.4</p> <p>Problem Statements: Demographics 3 - Student Learning 1, 5 - School Processes & Programs 2 - Perceptions 1</p>	Formative			Summative
	Oct	Dec	Feb	Apr
Strategy 2 Details	Reviews			
<p>Strategy 2: Addition of a dedicated college and career specialist & move offices of CCMR specialist to more highly visible location.</p> <p>Strategy's Expected Result/Impact: Increase in CCMR impact on students, and increased visibility of CCMR office to allow better access to answer questions and receive assistance.</p> <p>Staff Responsible for Monitoring: Principal, Asst. Principals, CCMR Specialists</p> <p>Title I: 2.5</p> <p>Problem Statements: Demographics 3 - Student Learning 1</p>	Formative			Summative
	Oct	Dec	Feb	Apr
<div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;">  No Progress </div> <div style="text-align: center;">  Accomplished </div> <div style="text-align: center;">  Continue/Modify </div> <div style="text-align: center;">  Discontinue </div> </div>				

Performance Objective 3 Problem Statements:

Demographics
<p>Problem Statement 3: Every student at WHS is not CCMR (Career, College, Military Readiness) complete upon graduation. Root Cause: State requirements changed for CCMR completion. WHS did not have a visible or well-accessible college and career center. Students struggle meeting the requirements of TSI-A or receive certifications in CTE courses.</p>

Student Learning

Problem Statement 1: Every student at WHS is not CCMR (Career, College, Military Readiness) complete upon graduation. **Root Cause:** State requirements changed for CCMR completion. WHS did not have a visible or well-accessible college and career center. Students struggle meeting the requirements of TSI-A or receive certifications in CTE courses.

Problem Statement 5: Student Academic Support and Data Utilization **Root Cause:** Our existing academic support systems and data utilization processes require improvement to effectively address the needs of struggling students and to ensure that instructional time is maximized. Although there are measures such as APEX for credit recovery and various tutoring programs, there is a need for a more cohesive and data-driven approach to track progress and tailor interventions to indi

School Processes & Programs

Problem Statement 2: Student Academic Support and Data Utilization **Root Cause:** Our existing academic support systems and data utilization processes require improvement to effectively address the needs of struggling students and to ensure that instructional time is maximized. Although there are measures such as APEX for credit recovery and various tutoring programs, there is a need for a more cohesive and data-driven approach to track progress and tailor interventions to indi





Perceptions

Problem Statement 1: Student Academic Support and Data Utilization **Root Cause:** Our existing academic support systems and data utilization processes require improvement to effectively address the needs of struggling students and to ensure that instructional time is maximized. Although there are measures such as APEX for credit recovery and various tutoring programs, there is a need for a more cohesive and data-driven approach to track progress and tailor interventions to indi

Priority 1: Student Growth

Performance Objective 4: Annually increase student enrichment and involvement in extracurricular, UIL, and co-curricular activities.

Evaluation Data Sources: Increased percentage of students engaged in activities, increased quartile/decile of Lone Star Cup standing, completion of guidelines and staff recruitment plan

Strategy 1 Details	Reviews			
<p>Strategy 1: Presentation tables with information for extracurricular, UIL, and co-curricular activities at Guide to the Tribe for incoming Freshman.</p> <p>Strategy's Expected Result/Impact: Incoming 9th graders will have activities they are already interested in joining or being part of prior to scheduling them for their 9th grade courses.</p> <p>Staff Responsible for Monitoring: Campus Counselors</p> <p>Title I: 2.5, 4.2</p>	Formative			Summative
	Oct	Dec	Feb	Apr
Strategy 2 Details	Reviews			
<p>Strategy 2: Recruit and hire high-quality staff to coach and sponsor extracurricular, UIL, and co-curricular activities on campus. Continue to build current programs to increase success at the district and state levels.</p> <p>Strategy's Expected Result/Impact: Increased student achievement and performance on state mandated tests, AP tests and completion of Dual Credit classes while actively participating in extracurricular activities. All in promoting the positive things about WHS.</p> <p>Staff Responsible for Monitoring: Campus Administration</p> <p>Title I: 2.5</p> <p>Problem Statements: School Processes & Programs 1 - Staff Quality, Recruitment, and Retention 1</p>	Formative			Summative
	Oct	Dec	Feb	Apr
<div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;">  No Progress </div> <div style="text-align: center;">  Accomplished </div> <div style="text-align: center;">  Continue/Modify </div> <div style="text-align: center;">  Discontinue </div> </div>				

Performance Objective 4 Problem Statements:





School Processes & Programs

Problem Statement 1: Recruitment and Professional Development **Root Cause:** Despite a robust recruitment process, there is a need for a more comprehensive and ongoing professional development program that aligns with our instructional goals and supports continuous improvement for all educators, particularly new and struggling teachers. The existing professional learning opportunities, such as TLI after-school training and iNation selections, need to be expanded and better

Priority 1: Student Growth

Performance Objective 5: WHS must support the social and emotional needs of all students in order to better support academic growth. For those students in need of additional supports, WHS will implement Mentors Care. Mentors Care is a student mentoring program aimed at supporting the social, emotional, and academic needs of all students. WHS has secured a partnership with Mentors Care for the 2024-2025 school year (third year of partnership).

Evaluation Data Sources: Monthly reports from Mentors Care outlining the number of students served in the program.

Strategy 1 Details	Reviews			
<p>Strategy 1: Train all staff at WHS about the Mentor's Care program, including how to refer a student, which students will benefit the most, what Mentor's Care will offer students, and how to recommend mentors for the program.</p> <p>Strategy's Expected Result/Impact: More students will be referred and accepted into Mentor's Care and receive support to assist them in all aspects of their education. Discipline referrals for students in the program will drop and the students will be more successful academically.</p> <p>Staff Responsible for Monitoring: Campus Administration Campus Counselors</p> <p>Title I: 2.6</p> <p>Problem Statements: Demographics 2 - Student Learning 3</p>	Formative			Summative
	Oct	Dec	Feb	Apr
Strategy 2 Details	Reviews			
<p>Strategy 2: Increase enrollment of students in Mentor's Care annually.</p> <p>Strategy's Expected Result/Impact: More students will be referred and accepted into Mentor's Care and receive support to assist them in all aspects of their education. Discipline referrals for students in the program will drop and the students will be more successful academically.</p> <p>Staff Responsible for Monitoring: Campus Administration Campus Counselors</p> <p>Title I: 2.6</p> <p>Problem Statements: Demographics 2 - Student Learning 3</p>	Formative			Summative
	Oct	Dec	Feb	Apr
<div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;">  No Progress </div> <div style="text-align: center;">  Accomplished </div> <div style="text-align: center;">  Continue/Modify </div> <div style="text-align: center;">  Discontinue </div> </div>				

Performance Objective 5 Problem Statements:

Demographics

Problem Statement 2: At-risk students struggle more with discipline, academics, and behavior at WHS. **Root Cause:** At-risk students typically have difficulties outside of the school day that adversely impact their success on campus, both academically and behaviorally.





Student Learning

Problem Statement 3: At-risk students struggle more with discipline, academics, and behavior at WHS. **Root Cause:** At-risk students typically have difficulties outside of the school day that adversely impact their success on campus, both academically and behaviorally.

Priority 2: Honor and Support Staff

Performance Objective 1: Honor staff contributions and achievements.





Evaluation Data Sources: Monthly acknowledgement of staff members going above and beyond to better the campus as a whole.

Strategy 1 Details	Reviews			
<p>Strategy 1: Teachers will be honored monthly, nominated by their peers for showing character, achievement, responsibility, empathy and /or service. Teachers will be awarded certificates and prizes for being selected. This ties into our WHS C.A.R.E.S. program as well (Branding with change with input from student body).</p> <p>Strategy's Expected Result/Impact: Teachers will not only feel more valued and recognized, but will also be recognizing and valuing each other throughout the week. By doing this weekly, we will be able to recognize 36 different educators this year.</p> <p>Staff Responsible for Monitoring: Leadership Team</p>	Formative			Summative
	Oct	Dec	Feb	Apr
<div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;">  No Progress </div> <div style="text-align: center;">  Accomplished </div> <div style="text-align: center;">  Continue/Modify </div> <div style="text-align: center;">  Discontinue </div> </div>				

Priority 2: Honor and Support Staff

Performance Objective 2: Annually increase faculty and staff satisfaction and engagement.





Evaluation Data Sources: Staff evaluation data and other data related in increased staff engagement

Strategy 1 Details	Reviews			
<p>Strategy 1: Staff shout-outs will be posted in the main hallway to highlight specific staff members during the year. We also will have monthly staff luncheons, assigning different departments to bring specific items and giving the staff time to fellowship together in the lounge as they eat.</p> <p>Strategy's Expected Result/Impact: Teacher's will have time and reason to join in fellowship during the luncheons and enjoy good food . This will increase staff morale and connections between staff members that may or may not ever spend time to get to know one another.</p> <p>Staff Responsible for Monitoring: Leadership Team</p>	Formative			Summative
	Oct	Dec	Feb	Apr
<div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;">  0% No Progress </div> <div style="text-align: center;">  100% Accomplished </div> <div style="text-align: center;">  Continue/Modify </div> <div style="text-align: center;">  Discontinue </div> </div>				

Priority 2: Honor and Support Staff

Performance Objective 3: Promote a collaborative culture by engaging instructional staff in the practices of a Professional Learning Community.

Evaluation Data Sources: Staff evaluation data, meeting documentation, and other data related in increased staff engagement

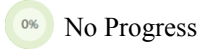
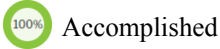
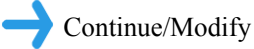

Strategy 1 Details	Reviews			
<p>Strategy 1: All content areas will have common PLC time every other day. PLCs will be well monitored and discussed by administration. Staff will also have specific half days through the year to give them even more planning time together by content area.</p> <p>Strategy's Expected Result/Impact: Collaboration will increase, engaging lesson delivery and monitored student progress will increase, therefore student success will increase.</p> <p>Staff Responsible for Monitoring: Leadership Team</p> <p>Title I: 2.4</p>	Formative			Summative
	Oct	Dec	Feb	Apr
<div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;">  No Progress </div> <div style="text-align: center;">  Accomplished </div> <div style="text-align: center;">  Continue/Modify </div> <div style="text-align: center;">  Discontinue </div> </div>				

Priority 2: Honor and Support Staff

Performance Objective 4: Invest in staff growth through professional learning/specialized training.

Evaluation Data Sources: Goal setting conference data





Strategy 1 Details	Reviews			
<p>Strategy 1: Staff will have opportunities for professional development and specialized training throughout the year at beginning of the year training and professional learning, iNation, and other professional learning dates. Staff will also have courses available in Bridge. Staff will be sent to trainings for their content areas such as APSI conference, CAMT, CAST, etc. Staff will be trained to utilize new programs such as WHS C.A.R.E.S. , EdClerk, and UWorld. Teachers will also receive frequent and immediate feedback with our "Look Fors" walkthroughs with the green feedback forms and immediate discussions with administrators.</p> <p>Strategy's Expected Result/Impact: Staff will receive appropriate trainings to encourage growth and personal development through the year. WHS Staff will be highly qualified and continuing to grow in knowledge and skills in their content area and field of education.</p> <p>Staff Responsible for Monitoring: Leadership Team</p>	Formative			Summative
	Oct	Dec	Feb	Apr

Priority 3: Community and Stakeholder Relationships

Performance Objective 1: Annually increase satisfaction and engagement of students and families.





Evaluation Data Sources: Analyze and respond appropriately to student and family survey data.

Strategy 1 Details	Reviews			
<p>Strategy 1: WHS added a Public Relations/Community Outreach Coordinator to facilitate ongoing, two-way communication between the school, students, families, and other stakeholders. The responsibilities of the public relations coordinator will include posting multiple times a week on three social media platforms to inform stakeholders of Waxahachie HS information. Additionally, public relations will utilize Parent Square to send updates to parents, students, and guardians.</p> <p>Strategy's Expected Result/Impact: Increased communication of information to the stakeholders of WHS. Open lines of two-way communication between WHS and all stakeholders.</p> <p>Staff Responsible for Monitoring: WHS Leadership Team</p> <p>Title I: 4.1, 4.2</p>	Formative			Summative
	Oct	Dec	Feb	Apr
<div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;">  No Progress </div> <div style="text-align: center;">  Accomplished </div> <div style="text-align: center;">  Continue/Modify </div> <div style="text-align: center;">  Discontinue </div> </div>				

Priority 3: Community and Stakeholder Relationships

Performance Objective 2: Annually increase engagement of community and stakeholders.

Evaluation Data Sources: Analyze and respond appropriately to parent survey data, increased community and stakeholder satisfaction and engagement

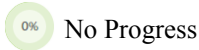
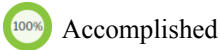
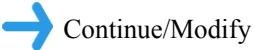

Strategy 1 Details	Reviews			
<p>Strategy 1: Continual monitoring, gathering information through deployment of various surveys/feedback requests, analyzing and responding to stakeholder and community feedback through various means of communication including, but not limited to, ParentSquare emails, three social media platforms, and person-to-person interpersonal communication.</p> <p>Strategy's Expected Result/Impact: Increased stakeholder and community input, thorough analysis of said input, and succinct responses to stakeholders to increase transparency and to ensure effective communication practices.</p> <p>Staff Responsible for Monitoring: WHS Leadership Team</p> <p>Title I: 4.2</p>	Formative			Summative
	Oct	Dec	Feb	Apr
<div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;">  0% No Progress </div> <div style="text-align: center;">  100% Accomplished </div> <div style="text-align: center;">  Continue/Modify </div> <div style="text-align: center;">  Discontinue </div> </div>				

Priority 4: Financial Integrity

Performance Objective 1: Ensure financial stewardship and transparency

Evaluation Data Sources: Budget reports, TAPR and FIRST reports

Strategy 1 Details	Reviews			
<p>Strategy 1: Staff informational meetings on district-wide and campus budget processes. State funding mechanisms explained so that employees are educated on the "why" behind budgeting constraints and development. Through educational experiences for all staff provided by campus and district leadership the importance of great financial stewardship can be learned, practiced and understood.</p> <p>Strategy's Expected Result/Impact: A deeper understanding of the development of the campus and district budget as well as the importance of being cognizant of expenditure requests.</p> <p>Staff Responsible for Monitoring: Campus Admin, District-Level Admin</p> <p>Problem Statements: School Processes & Programs 1 - Staff Quality, Recruitment, and Retention 1</p>	Formative			Summative
	Oct	Dec	Feb	Apr

Performance Objective 1 Problem Statements:


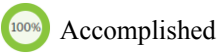
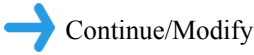

School Processes & Programs
<p>Problem Statement 1: Recruitment and Professional Development Root Cause: Despite a robust recruitment process, there is a need for a more comprehensive and ongoing professional development program that aligns with our instructional goals and supports continuous improvement for all educators, particularly new and struggling teachers. The existing professional learning opportunities, such as TLI after-school training and iNation selections, need to be expanded and better</p>

Priority 4: Financial Integrity

Performance Objective 2: Develop and deploy coherent facility management processes to address student growth.

Evaluation Data Sources: Budget reports, TAPR and FIRST reports

Strategy 1 Details	Reviews			
<p>Strategy 1: Develop and maintain a easily managed procedure for work order submissions as well as a check to ensure quick resolutions of work order submissions.</p> <p>Strategy's Expected Result/Impact: Increase safety and security and maintain facilities for current and future use.</p> <p>Staff Responsible for Monitoring: Campus Administration Campus Secretary</p> <p>Problem Statements: School Culture and Climate 4 - School Processes & Programs 5 - School Context and Organization 1</p>	Formative			Summative
	Oct	Dec	Feb	Apr





Performance Objective 2 Problem Statements:

School Processes & Programs
<p>Problem Statement 5: Staff are unaware of the organization and communication of events, important information, how to report issues, and campus/district initiatives. Root Cause: Lack of set procedures communicated to staff.</p>

Priority 4: Financial Integrity

Performance Objective 3: Ensure effective and efficient operations with transparency

Evaluation Data Sources: Budget reports, TAPR and FIRST reports

Strategy 1 Details	Reviews			
<p>Strategy 1: WHS utilizes multiple strategies, including campus facilities use calendars and Google Forms, to reserve/use campus facilities for campus, district, and community events.</p> <p>Strategy's Expected Result/Impact: Calendars and Google Forms will assist in streamlining the use of WHS facilities and ensuring that all stakeholders have equitable access.</p> <p>Staff Responsible for Monitoring: Campus Principal Campus Secretary</p>	Formative			Summative
	Oct	Dec	Feb	Apr
<div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;">  No Progress </div> <div style="text-align: center;">  Accomplished </div> <div style="text-align: center;">  Continue/Modify </div> <div style="text-align: center;">  Discontinue </div> </div>				

Title I Personnel

<u>Name</u>	<u>Position</u>	<u>Program</u>	<u>FTE</u>
Monica Scoggins	Math Interventionist	Title I	1.

Campus Funding Summary

Title I (211)					
Priority	Objective	Strategy	Resources Needed	Account Code	Amount
1	1	2	Math Interventionist		\$43,455.00
1	2	2	Mentor's Care		\$50,000.00
Sub-Total					\$93,455.00